|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | | **Todennäköisyys**  **A** | | |  | **Vaikutus**  **B** | | |  | **Riskitaso**  **A x B** | |  | | **Toimenpiteet**  **ja vastuuhenkilöt** | |
| 1 | Strategiset riskit | |
| a. | Liiketoiminta ja toimiala | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| b. | Markkina- maariskit | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| c. | Toimiala | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| d. | Lainsäädäntö | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| e. | Teknologia | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| f. | Immateriaalioikeudet | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| g. | Omistus | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| 2 | Operatiiviset riskit | |
| a. | Henkilöstö | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| b. | Asiakas | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| c. | Tuotannolliset | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| d. | Sopimukset | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| e. | Projektit | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| f. | Tietojärjestelmät | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| g. | Ympäristö | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| 3 | | Taloudelliset riskit |
| a. | Rahoituksen riittävyys | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| b. | Korko ja valuutta | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| c. | Luottotappio | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| d. | Vahingot | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| e. | Pääomarakenne | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |
| d. | Väärinkäytökset | | 1 2 | 3 4 | 5 | |  |  |  | | --- | --- | --- | | 1 2 | 3 4 | 5 | | 1 2 | 3 4 | 5 |  | |  | |  | |  | |